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KEY=BUSINESS - JOHN FULLER

Consulting Frameworks

Use on Your Next Startup, in an Existing Small Business, Or to Ace the Case Interview

Createspace Independent Publishing Platform **Consulting frameworks are what consultants use to frame a problem as well as its solution. Consulting is a specialty of problem solving, and these frameworks act as shortcuts to problem solving. It doesn't mean that they are exclusive to consulting! anyone can learn them to help improve their problem solving skills! For the ones interested in joining consulting, practicing 1000 cases doesn't help if you don't use a framework consistently. Therefore a better approach for preparation is to understand and memorize the frameworks followed by a few cases only to store the framework in your long-term memory. Many applicants practice cases for months and then are surprised that the cases during the interview are not similar. I don't need to belabor this point too much--you get it. Learn how to think with frameworks rather than brute force your way through an unhealthy amount of cases. If you want practice cases, most if not all consulting firms offer their own cases online and for free. Those are more than enough to practice. The Concise Reads Business Success series is a collection of short reading material that highlights important concepts in business education that every student, business owner, and entrepreneur should know from accounting and incorporating, to building a robust business plan and managing operations. We hope you enjoy Peter's easy to read explanations. The affordable pricing makes this series available to anyone willing to learn and the concise aspect makes it so it does not take more than a single day to learn or a single weekend to master. Good luck and please review the book when you're done so that others could see the value derived from this affordable series. Thank you for your interest and happy concise reading!**

The McKinsey Way

McGraw Hill Professional **"If more business books were as useful, concise, and just plain fun to read as THE MCKINSEY WAY, the business world would be a better place." --Julie Bick, best-selling author of ALL I REALLY NEED TO KNOW IN BUSINESS I LEARNED AT MICROSOFT. "Enlivened by witty anecdotes, THE MCKINSEY WAY contains valuable lessons on widely diverse topics such as marketing, interviewing, team-building, and brainstorming." --Paul H. Zipkin, Vice-Dean, The Fuqua School of Business It's been called "a breeding ground for gurus." McKinsey & Company is the gold-standard consulting firm whose alumni include titans such as "In Search of Excellence" author Tom Peters, Harvey Golub of American Express, and Japan's Kenichi Ohmae. When Fortune 100 corporations are stymied, it's the "McKinsey-ites" whom they call for help. In THE MCKINSEY WAY, former McKinsey associate Ethan Rasiel lifts the veil to show you how the secretive McKinsey works its magic, and helps you emulate the firm's well-honed practices in problem solving, communication, and management. He shows you how McKinsey-ites think about business problems and how they work at solving them, explaining the way McKinsey approaches every aspect of a task: How McKinsey recruits and molds its elite consultants; How to "sell without selling"; How to use facts, not fear them; Techniques to jump-start research and make brainstorming more productive; How to build and keep a team at the top its game; Powerful presentation methods, including the famous waterfall chart, rarely seen outside McKinsey; How to get ultimate "buy-in" to your findings; Survival tips for working in high-pressure organizations. Both a behind-the-scenes look at one of the most admired and secretive companies in the business world and a toolkit of problem-solving techniques without peer, THE MCKINSEY WAY is fascinating reading that empowers every business decision maker to become a better strategic player in any organization.**

Consulting Essentials

The Art and Science of People, Facts, and Frameworks

How do you become a world-class consultant? This is the question on the minds of thousands of young consultants as they graduate from the classrooms of the world's business schools to the offices of top consulting firms. Yet, few of them have been formally trained on the concepts that elevate consultants to the top of their field. Drawing on his experience as a senior partner at a multi-billion dollar consulting firm and adjunct professor at the University of Texas at Dallas MBA program, Jeff Kavanaugh is ready to share the tools of the trade for young professionals to quickly scale the consulting learning curve. Pulling together the best content from his own experience, as well as other world-class consulting leaders and industry professionals he has worked with, Kavanaugh has distilled the lessons into the key skills that separate the best from the rest.

Selling Your Startup

Crafting the Perfect Exit, Selling Your Business, and Everything Else Entrepreneurs Need to Know

John Wiley & Sons Learn how to sell your startup from an acquisition expert Many entrepreneurs dream of the day their company is acquired and they secure a perfect exit. But information about the process of getting your business acquired usually comes from expensive investment bankers who typically advise late-stage startups. In *Selling Your Startup*, serial entrepreneur Alejandro Cremades delivers an accessible guide on how to sell your startup. With first-hand experience as a fully exited entrepreneur, investment banker, and lawyer, Cremades describes the tips and tricks startup founders need to sell their early-stage to growth-stage business. In this book, you'll discover: The role that investment bankers play in the acquisition process, how they add value, and how to break down their fees Preparing your company for sale, including compiling a pitch book, putting its finances in order, and building a target list of potential acquirers How to get to a Letter of Intent, perform due diligence, and reach a purchase agreement Perfect for entrepreneurs of all kinds, *Selling Your Startup* is a must-have roadmap to the practical realities of company acquisition and contains proven guidance on crafting your perfect exit.

Cracked it!

How to solve big problems and sell solutions like top strategy consultants

Springer Solving complex problems and selling their solutions is critical for personal and organizational success. For most of us, however, it doesn't come naturally and we haven't been taught how to do it well. Research shows a host of pitfalls trips us up when we try: We're quick to believe we understand a situation and jump to a flawed solution. We seek to confirm our hypotheses and ignore conflicting evidence. We view challenges incompletely through the frameworks we know instead of with a fresh pair of eyes. And when we communicate our recommendations, we forget our reasoning isn't obvious to our audience. How can we do it better? In *Cracked It!*, seasoned strategy professors and consultants Bernard Garrette, Corey Phelps and Olivier Sibony present a rigorous and practical four-step approach to overcome these pitfalls. Building on tried-and-tested (but rarely revealed) methods of top strategy consultants, research in cognitive psychology, and the latest advances in design thinking, they provide a step-by-step process and toolkit that will help readers tackle any challenging business problem. Using compelling stories and detailed case examples, the authors guide readers through each step in the process: from how to state, structure and then solve problems to how to sell the solutions. Written in an engaging style by a trio of experts with decades of experience researching, teaching and consulting on complex business problems, this book will be an indispensable manual for anyone interested in creating value by helping their organizations crack the problems that matter most.

The Consultant's Handbook

A Practical Guide to Delivering High-value and Differentiated Services in a Competitive Marketplace

John Wiley & Sons Delivers the essential practical skills needed to consult and make sharp, well prepared interactions in a wide range of business situations This comprehensive handbook covers the fundamental skills and attitudes required

by successful consultants from novice to practitioner level, irrespective of their specialist area. It untangles the key variables present in any consulting service and introduces practical ways to improve their effectiveness based upon the author's experience of helping consulting organisations to develop and excel in the marketplace. The book explores consulting 'from the ground up' steering away from theory and focusing instead on practical application, providing a solid platform upon which to build further domain-specific competence. The Consultant's Handbook provides: An understanding of the key variables that can be addressed in order to improve one's own consulting performance A set of simple practices that can be implemented with immediate benefit to the reader Practical insight into day-to-day real life consulting interactions Confidence to implement the new ideas and approaches

The Startup Way

How Modern Companies Use Entrepreneurial Management to Transform Culture and Drive Long-Term Growth

Currency Entrepreneur and bestselling author of *The Lean Startup*, Eric Ries reveals how entrepreneurial principles can be used by businesses of all kinds, ranging from established companies to early-stage startups, to grow revenues, drive innovation, and transform themselves into truly modern organizations, poised to take advantage of the enormous opportunities of the twenty-first century. In *The Lean Startup*, Eric Ries laid out the practices of successful startups - building a minimal viable product, customer-focused and scientific testing based on a build-measure-learn method of continuous innovation, and deciding whether to persevere or pivot. In *The Startup Way*, he turns his attention to an entirely new group of organizations: established enterprises like iconic multinationals GE and Toyota, tech titans like Amazon and Facebook, and the next generation of Silicon Valley upstarts like Airbnb and Twilio. Drawing on his experiences over the past five years working with these organizations, as well as nonprofits, NGOs, and governments, Ries lays out a system of entrepreneurial management that leads organizations of all sizes and from every industry to sustainable growth and long-term impact. Filled with in-the-field stories, insights, and tools, *The Startup Way* is an essential road map for any organization navigating the uncertain waters of the century ahead.

How to Manage a Consulting Project

Make Money, Get Your Project Done on Time, and Get Referred Again and Again

Congratulations! You've been hired by a client to get something done. Presumably, you have some sort of expertise in the area, you have someone on your team who is knowledgeable, or you'll be hiring somebody who does. This book provides some of the lessons I've learned over my 35-year career about managing consulting projects. You will learn: * How to create a Statement of Work and what the SOW should include * How to control change * Controlling the chaos of a project * What to do about the micromanaging client * How to handle meetings * How to communicate with your client * What to do when it all goes south

Start Your Own Consulting Business

Your Step-By-Step Guide to Success

Entrepreneur Press Leading entrepreneurs into the multi-billion dollar consulting industry, the experts at Entrepreneur show you how to capitalize on your talents to help others achieve their business goals. Coached by experts, learn to define your market, find and keep clients, obtain licenses, set rates, monitor cash flow, hire staff, prepare contracts, agreements, and reports, and more. Includes new interviews with successful consultants, updated answers to frequently asked questions, and a completely refreshed list of the top 20 consulting businesses.

Consulting Success

The Proven Guide to Start, Run and Grow a Successful Consulting Business

Consulting Success How can you take your skills and expertise and package and present it to become a successful consultant? There are proven time-tested principles, strategies, tactics and best-practices the most successful

consultants use to start, run and grow their consulting business. Consulting Success teaches you what they are. In this book you'll learn: - How to position yourself as a leading expert and authority in your marketplace - Effective marketing and branding materials that get the attention of your ideal clients - Strategies to increase your fees and earn more with every project - The proposal template that has generated millions of dollars in consulting engagements - How to develop a pipeline of business and attract ideal clients - Productivity secrets for consultants including how to get more done in one week than most people do in a month - And much, much more

The Art of Negotiation

Life Is All About Negotiation. Learn How to Win in Life by Learning How to Close a Deal.

Createspace Independent Publishing Platform We want a lot of things in life whether it is convincing our child to go to bed, our spouse to join us in an activity we want to do, our boss to give us a better salary, our co-workers to buy into our project, or a competitor, supplier, or government official to help us increase revenue or decrease costs. We have to negotiate in all these events and we can lose that which we desire because we are unskilled at negotiation. This book will walk us through initial simple two party negotiations to multi-party negotiations, disputes, and mediation. These are basic principles taught in business school, in management seminars, and in leadership programs. Many of the principles are derived from countless books on the subject matter that were prolific in the 1980s and 1990s and some as far back as the turn of the 20th century. You should be able to read through this in one day, but make sure to underline or highlight the sections that you want to come back to, and come back to them often. These principles need to be practiced in order to become part of your routine. So practice, practice, practice...starting with your closest friends and family and then extending your practice into the business world. The Concise Reads Business Success series is a collection of short reading material that highlights important concepts in business education that every student, business owner, and entrepreneur should know from accounting and incorporating, to building a robust business plan and managing operations. We hope you enjoy Peter's easy to read explanations. The affordable pricing makes this series available to anyone willing to learn and the concise aspect makes it so it does not take more than a single day to learn or a single weekend to master. Good luck and please review the book when you're done so that others could see the value derived from this affordable series. If there is a business topic that will benefit readers to learn about then please also mention that in your review. We will read every review and adjust our titles based on your needs. Thank you for your interest and happy concise reading!

The Lean Startup

How Today's Entrepreneurs Use Continuous Innovation to Create Radically Successful Businesses

Currency Outlines a revisionist approach to management while arguing against common perceptions about the inevitability of startup failures, explaining the importance of providing genuinely needed products and services as well as organizing a business that can adapt to continuous customer feedback.

Management Consulting in India

Practice and Experiences for Business Excellence

SAGE Publications India Management Consulting industry is growing rapidly in India. There is a strong need among consulting professionals for sharing cross-functional and emerging-sector experience. Case studies from business schools fulfill this need partly, but small and individual consultants need more access to experiential learning. This book is designed to fulfill this need as well as to serve as a core reading in the curriculum of business schools. Leading consultants from India share their experiences in these areas of Management Consulting: o Strategic Marketing, o International Marketing, o Brand Management, o Human Resource Development, o Executive Search, o Mergers and Acquisitions, o Project Finance, o E-Governance, o Corporate Governance, o Institution Building, and more. This book would also be useful as training material for individual and small consultants who come from varied backgrounds. Larger Indian as well as international corporations would also find these experiences helpful in getting assignments and in their actual implementation in the local Indian conditions.

Case Master

Thoughtful Cases for Competitive Future Consultants

Createspace Independent Publishing Platform **Case Master** is a curated collection of thoughtful practice cases for consulting which will enable you to get a competitive edge for your upcoming case interviews. Case Master cases are all made to the highest standard and are custom-designed for optimal preparation and achieving mastery of all the core skills for case interviews: analysis, synthesis, calculation, estimation, and creativity. Maximizing the breadth and depth of your learning, Case Master is the only resource to offer concept-driven cases, challenging blindspots, "guesstimateable" axis variables, customizable case difficulty, and handy case kits for partner practice. Alone or with a practice partner, with Case Master you will scrutinize all fundamental case types (profit-and-loss, sales growth, market entry, investment, and counter-competition) and you will learn: 1 set of universal business categories applicable to any consulting case, 2 meanings of "positioning" and 3 meanings of "push vs. pull," 4 types of economic inputs and outputs, 10 trending concepts to expand your problem-solving toolkit, 40 essential business metrics and terms, and much more at Case Master Club online. Whether you are a graduate student or an experienced professional seeking to break into strategy consulting, Case Master will be an investment into your professional future and will help you develop higher levels of both competence and confidence. Go beyond the resources that competing contenders already know and dare to become a Case Master.

Succeeding as a Management Consultant

Learn the skills used by the leading management consulting firms, such as McKinsey, BCG, et al.

Firmsconsulting LLC Written for business leaders and consultants who are trying to solve significant problems and create measurable value. Readers can view the templates used in consulting studies and how they are used. All the foundational strategy and business analyses tools are taught along with the soft skills and practical tools to solve any business problem. This is the only book of its kind walking the reader step-by-step through a complete consulting study. This book follows an engagement team as they assist a large company in diagnosing and fixing deep and persistent organizational issues over an 8-week assignment. Readers will learn how they successfully navigate a challenging client environment, frame the problem and limit the scope, develop hypotheses, build the analyses and provide the final recommendations. We have placed the explanation of management consulting techniques within a lively and engaging storyline, which allows the reader to truly understand the challenges faced on consulting engagements, connect with the characters, and understand both how and why they debated elements of the study. It is written so that the reader may follow, understand, and replicate a strategic engagement using the same techniques used by the leading firms, such as McKinsey, Bain, and BCG. To make the story realistic and useful, we have worked with one client engagement throughout the book. Using different examples and different clients to explain concepts would have made it difficult for readers to see the data linkages and development of the final recommendations. The client and engagement are fictitious. The data presented are also fictitious, but they are based on actual consulting engagements and the experiences of the author and the contributing McKinsey, BCG, et. al. partners at FIRMSconsulting.com & StrategyTraining.com. RESERVE YOUR SPOT FOR FREE EPISODES FROM EX-MCK ET AL. PARTNERS AT FIRMSCONSULTING.COM/PROMO FREE EPISODE FROM THIS BOOKS COMPANION COURSE AT FIRMSCONSULTING.COM/SAAMC

All In Startup

Launching a New Idea When Everything Is on the Line

John Wiley & Sons If Owen Chase can't find a way to turn his company around in the next nine days, he'll be forced to shut it down and lay off all of his employees. He has incurred substantial debt and his marriage is on shaky ground. Through pure happenstance, Owen finds himself pondering this problem while advancing steadily as a contestant at the World Series of Poker. His Las Vegas path quickly introduces him to Samantha, a beautiful and mysterious mentor with a revolutionary approach to entrepreneurship. Sam is a fountain of knowledge that may save his company, but her sexual advances might prove too much for Owen's struggling marriage. All In Startup is more than just a novel about eschewing temptation and fighting to save a company. It is a lifeline for entrepreneurs who are thinking about launching a new idea or for those who have already started but can't seem to generate the traction they were expecting. Entrepreneurs who achieve success in the new economy do so using a new "scientific method" of innovation. All In Startup demonstrates why four counterintuitive principles separate successful entrepreneurs from the wannapreneurs who bounce from idea to idea, unable to generate real revenue. You will likely get only one opportunity in your life to go "all in" in on an idea: to quit your job, talk your spouse into letting you drain the savings account, and follow your dream. All In Startup will prepare you for that "all in" moment and make sure that you push your chips into the middle only when the odds are in your favor. This book holds the keys to significantly de-risking your idea so that your success appears almost lucky. Join Owen and Sam for this one-of-a-kind journey that will set you on the right path for when it's your turn to put everything on the line.

From Impressed to Obsessed: 12 Principles for Turning Customers and Employees into Lifelong Fans

McGraw Hill Professional **Stop satisfying your customers - and start impressing them - using the strategies of Apple, Costco, Disney, and other industry dominators. If you're aspiring to satisfy your customers, then you're aspiring to mediocrity. That's the fascinating premise of From Impressed to Obsessed, a book that will fundamentally change how you think about creating a successful, beloved business. Renowned customer experience expert Jon Picoult takes you on a mesmerizing journey, showing how customer loyalty is as much about shaping people's memories as it is about shaping their experiences. Through captivating stories and eye-opening studies, Picoult explains the 12 breakthrough, psychology-based strategies that successful companies use to impress customers - leading them to become obsessed with the business's products and services, and to encourage others to do the same. Filled with actionable examples, you'll see how you can immediately apply these principles to turn more sales prospects into customers, and more customers into raving fans. Picoult even demonstrates how business leaders can use the very same principles to strengthen employee engagement and loyalty. Turn your organization's customer experience into its greatest competitive advantage, by applying the simple but profound lessons in From Obsessed to Impressed.**

Startup Cities

Why Only a Few Cities Dominate the Global Startup Scene and What the Rest Should Do About It

Apress **This book offers a comprehensive model for explaining the success and failure of cities in nurturing startups, presents detailed case studies of how participants in that model help or hinder startup activity, and shows how to apply these lessons to boost local startup activity. Startup Cities explains the factors that determine local startup success based on a detailed comparison of regional startup cities—pairing the most successful and less successful cities within regions along with insights and implications from case studies of each of the model's elements. The book compares local city pairs, highlighting factors that distinguish successful from less successful cities and presents implications for stakeholders that arise from these principles. Peter Cohan is a lecturer of Strategy at Babson College and one of the world's leading authorities on regional startup ecosystems. Starting in 2012, he created and led Startup Strategy courses that explore four regional startup ecosystems—Hong Kong/Singapore, Israel, Paris, and Spain/Portugal. These courses are based on an original framework for evaluating why a few cities host most startup creation and the rest fail to do so. In running these courses, Peter has built a network of local policymakers, investors, entrepreneurs, and professors from which he draws practical insights for what distinguishes successful Startup Commons from their peers. The book provides vital benefits to these stakeholders. What You'll Learn Local policymakers will know how to build a local team to set objectives for their local Startup Commons and develop a comprehensive strategy to realize those goals Entrepreneurs will know how to choose where to locate their startups based on factors such as the supply and quality of talent—from chief marketing and technology officers to coders and sales people; quality of life, access to capital, customers, and mentors; and costs such as salary and real estate expense University administrators and faculty will know how to take research out of their labs and house it in companies that can commercialize that research, create academic programs that will encourage more entrepreneurship among their students, and connect with local policymakers and capital providers to spur local startup activity Capital providers will know how to scout out emerging startup cities where they can get access to the best investment opportunities at more favorable valuations and have greater influence on how the local startup scene evolves Who This Book Is For All key startup stakeholders, including local policymakers (mayors, directors of economic development, treasurers, controllers, presidents of regional chamber of commerce), entrepreneurs (CEOs, chief marketing officers, chief financial officers, chief HR officers, chief technology officers), universities (presidents; deans of faculty; provosts; professors of finance, management, and entrepreneurship; directors of international education), and capital providers (venture capital partners and associates, angel investors, bank loan officers, managers of accelerator operations)**

Traversing the Traction Gap

Radius Book Group **Traction. Startups Need It. Learn How To Get It. Vision, groundbreaking ideas, total commitment, and boundless enthusiasm characterize most startups, but they require capital to go from promising product to scalable business. More than 80 percent of all early-stage startups fail. Most of them can build a product, but the vast majority stumble when it comes time to take those products to market due to poor "market engineering" skills. Traversing the Traction Gap exposes the reasons behind that scary failure rate and provides a prescriptive how-to guide, focused specifically on market engineering techniques, so startups can succeed. The go-to-market hurdle is insurmountable to many startups. Just when they most need to establish a foothold in the market, they run short on time and money. This is the Traction Gap, that period of time introducing a new product into the marketplace and being able to scale it during a rapidly closing window of opportunity. Traversing the Traction Gap is a practical guidebook for navigating the**

tumultuous early life of a startup. Based on real-life examples, the advice from Cleveland and the members of the Wildcat Venture Partners team provides a roadmap and metrics for succeeding where others have failed.

The 4 Disciplines of Execution

Achieving Your Wildly Important Goals

Simon and Schuster BUSINESS STRATEGY. "The 4 Disciplines of Execution" offers the what but also how effective execution is achieved. They share numerous examples of companies that have done just that, not once, but over and over again. This is a book that every leader should read! (Clayton Christensen, Professor, Harvard Business School, and author of "The Innovator's Dilemma). Do you remember the last major initiative you watched die in your organization? Did it go down with a loud crash? Or was it slowly and quietly suffocated by other competing priorities? By the time it finally disappeared, it's likely no one even noticed. What happened? The whirlwind of urgent activity required to keep things running day-to-day devoured all the time and energy you needed to invest in executing your strategy for tomorrow. "The 4 Disciplines of Execution" can change all that forever.

Zero to One

Notes on Startups, or How to Build the Future

Currency #1 NEW YORK TIMES BESTSELLER • "This book delivers completely new and refreshing ideas on how to create value in the world."—Mark Zuckerberg, CEO of Meta "Peter Thiel has built multiple breakthrough companies, and Zero to One shows how."—Elon Musk, CEO of SpaceX and Tesla The great secret of our time is that there are still uncharted frontiers to explore and new inventions to create. In Zero to One, legendary entrepreneur and investor Peter Thiel shows how we can find singular ways to create those new things. Thiel begins with the contrarian premise that we live in an age of technological stagnation, even if we're too distracted by shiny mobile devices to notice. Information technology has improved rapidly, but there is no reason why progress should be limited to computers or Silicon Valley. Progress can be achieved in any industry or area of business. It comes from the most important skill that every leader must master: learning to think for yourself. Doing what someone else already knows how to do takes the world from 1 to n, adding more of something familiar. But when you do something new, you go from 0 to 1. The next Bill Gates will not build an operating system. The next Larry Page or Sergey Brin won't make a search engine. Tomorrow's champions will not win by competing ruthlessly in today's marketplace. They will escape competition altogether, because their businesses will be unique. Zero to One presents at once an optimistic view of the future of progress in America and a new way of thinking about innovation: it starts by learning to ask the questions that lead you to find value in unexpected places.

Measure What Matters

How Google, Bono, and the Gates Foundation Rock the World with OKRs

Penguin #1 New York Times Bestseller Legendary venture capitalist John Doerr reveals how the goal-setting system of Objectives and Key Results (OKRs) has helped tech giants from Intel to Google achieve explosive growth—and how it can help any organization thrive. In the fall of 1999, John Doerr met with the founders of a start-up whom he'd just given \$12.5 million, the biggest investment of his career. Larry Page and Sergey Brin had amazing technology, entrepreneurial energy, and sky-high ambitions, but no real business plan. For Google to change the world (or even to survive), Page and Brin had to learn how to make tough choices on priorities while keeping their team on track. They'd have to know when to pull the plug on losing propositions, to fail fast. And they needed timely, relevant data to track their progress—to measure what mattered. Doerr taught them about a proven approach to operating excellence: Objectives and Key Results. He had first discovered OKRs in the 1970s as an engineer at Intel, where the legendary Andy Grove ("the greatest manager of his or any era") drove the best-run company Doerr had ever seen. Later, as a venture capitalist, Doerr shared Grove's brainchild with more than fifty companies. Wherever the process was faithfully practiced, it worked. In this goal-setting system, objectives define what we seek to achieve; key results are how those top-priority goals will be attained with specific, measurable actions within a set time frame. Everyone's goals, from entry level to CEO, are transparent to the entire organization. The benefits are profound. OKRs surface an organization's most important work. They focus effort and foster coordination. They keep employees on track. They link objectives across silos to unify and strengthen the entire company. Along the way, OKRs enhance workplace satisfaction and boost retention. In Measure What Matters, Doerr shares a broad range of first-person, behind-the-scenes case studies, with narrators including Bono and Bill Gates, to demonstrate the focus, agility, and explosive growth that OKRs have spurred at so many great organizations. This book will help a new generation of leaders capture the same magic.

\$250k Consulting

Double Or Triple Your Income - Start a Consulting Company! How to Ramp Up Fast, Survive the First Year, Pull in Paying Clients, Gain Trust, and Avoid Breaking the Unwritten Rules

Createspace Independent Publishing Platform **Want to double or triple your income? Is your company or boss holding you back? Are you looking for independence, flexible hours, and more choice in how you make a living? Ever wondered if you could make it on your own? IT management consultant and business author William Yarberr, CPA, teaches you how to: Start your independent business. Acquire clients. Survive the critical first year. Build trust and client loyalty. Ramp up your productivity. Avoid breaking the unwritten rules. Imagine growing your earnings over the next five years by 100% or even 200%. Imagine working on your own terms where you can ... Choose where and when you work. Grow in the business/technical skills that best match your natural talents. Make sure no career crushing, negative people limit your growth and income. Take time off on your schedule. Start today: Make more money, take control of the course and direction of your life, and get more satisfaction from your work. Click the Buy Now button and get your copy of \$250K Consulting.**

Levers

The Framework for Building Repeatability Into Your Business

Lioncrest Publishing **Want to build repeatable revenue for your business? Levers shows you step by step how to identify and move the levers that unlock growth and create predictability across every aspect of your business. Built on decades of experience across hundreds of companies, Levers condenses the essentials of creating a metrics-driven company into five core workshops and puts them directly into your hands so you and your team can get to work. Spanning sales and marketing, product, operations, and finance, each workshop puts you one step closer to finding a model for growth that is repeatable and controllable. Whether yours is a company with several million in revenue or you're just starting out, Levers gives you the tools you need to create the alignment, clarity, and control that will maximize your company's potential. Bridge the gap between tactics and vision in your business. Pick up Levers today and take control of your destiny.**

INSPIRED

How to Create Tech Products Customers Love

John Wiley & Sons **How do today's most successful tech companies—Amazon, Google, Facebook, Netflix, Tesla—design, develop, and deploy the products that have earned the love of literally billions of people around the world? Perhaps surprisingly, they do it very differently than the vast majority of tech companies. In INSPIRED, technology product management thought leader Marty Cagan provides readers with a master class in how to structure and staff a vibrant and successful product organization, and how to discover and deliver technology products that your customers will love—and that will work for your business. With sections on assembling the right people and skillsets, discovering the right product, embracing an effective yet lightweight process, and creating a strong product culture, readers can take the information they learn and immediately leverage it within their own organizations—dramatically improving their own product efforts. Whether you're an early stage startup working to get to product/market fit, or a growth-stage company working to scale your product organization, or a large, long-established company trying to regain your ability to consistently deliver new value for your customers, INSPIRED will take you and your product organization to a new level of customer engagement, consistent innovation, and business success. Filled with the author's own personal stories—and profiles of some of today's most-successful product managers and technology-powered product companies, including Adobe, Apple, BBC, Google, Microsoft, and Netflix—INSPIRED will show you how to turn up the dial of your own product efforts, creating technology products your customers love. The first edition of INSPIRED, published ten years ago, established itself as the primary reference for technology product managers, and can be found on the shelves of nearly every successful technology product company worldwide. This thoroughly updated second edition shares the same objective of being the most valuable resource for technology product managers, yet it is completely new—sharing the latest practices and techniques of today's most-successful tech product companies, and the men and women behind every great product.**

The Sales Development Framework

How to Build and Scale a Highly Productive Sales Development Program

Problem Solving

Solve Any Problem Like a Trained Consultant

Management The Concise Reads Management Series gives us some of the important tools in the management tool belt including problem solving, communicating, and building a team. The guides are concise on purpose and should take you no more than an hour or so to read but the principles within them take weeks and months to master. These are essential principles to find success as a manager or leader and therefore it is important that you absorb them and turn them into habits. **Problem Solving Introduction:** If you are or aspire to become a business executive then you cannot escape being confronted with problem solving situations from internal operations to external customer facing decisions. Problem solving is a learned skill. As such, you have to learn the right way to do it, then you have to practice in every problem you face. If you don't learn the skill, you might find yourself hitting a self-imposed corporate ceiling. Problem solving is not only a skill important for the corporate world. It is vital for companies in the startup phase of their lifecycle. If you're in that group, then you have undoubtedly seen many titles on 'product innovation' or 'business model innovation' among others that will supposedly fuel your idea generation. They may, but I've never bought those books. I like to focus on the principles. The principle foundation of innovation is a strong skill in problem solving. The principle foundation of creative thinking is a strong skill in problem solving. In this guide we'll learn about: How to Define a problem How to Structure a problem How to Manage the process of problem solving How to Synthesize a solution correctly before sharing it with the world This Series covers the following topics commonly taught in Management programs: **PROBLEM SOLVING THE ART OF COMMUNICATION TEAM BUILDING AGILE SOFTWARE DEVELOPMENT LEAN & LEAN SIX SIGMA**

Why Startups Fail

A New Roadmap for Entrepreneurial Success

Presents information how to spot and sidestep roadblocks on the entrepreneurial journey and sets readers on a path to startup success.

The Startup Owner's Manual

The Step-By-Step Guide for Building a Great Company

John Wiley & Sons More than 100,000 entrepreneurs rely on this book for detailed, step-by-step instructions on building successful, scalable, profitable startups. The National Science Foundation pays hundreds of startup teams each year to follow the process outlined in the book, and it's taught at Stanford, Berkeley, Columbia and more than 100 other leading universities worldwide. Why? The Startup Owner's Manual guides you, step-by-step, as you put the Customer Development process to work. This method was created by renowned Silicon Valley startup expert Steve Blank, co-creator with Eric Ries of the "Lean Startup" movement and tested and refined by him for more than a decade. This 608-page how-to guide includes over 100 charts, graphs, and diagrams, plus 77 valuable checklists that guide you as you drive your company toward profitability. It will help you: • Avoid the 9 deadly sins that destroy startups' chances for success • Use the Customer Development method to bring your business idea to life • Incorporate the Business Model Canvas as the organizing principle for startup hypotheses • Identify your customers and determine how to "get, keep and grow" customers profitably • Compute how you'll drive your startup to repeatable, scalable profits. The Startup Owner's Manual was originally published by K&S Ranch Publishing Inc. and is now available from Wiley. The cover, design, and content are the same as the prior release and should not be considered a new or updated product.

The Startup Gold Mine

How to Tap the Hidden Innovation Agendas of Large

Companies to Fund and Grow Your Business

AMACOM The startup playbook for partnering with big business Corporations are desperate to overhaul their culture and the perception that they are giant, bureaucratic dinosaurs too slow to react in a rapidly changing business landscape. Many are trying to be more innovative and agile, like a startup. One easy way to achieve this goal is through partnering with or acquiring a startup. Corporate venture capital (CVC) now makes up 25 percent (~\$18 billion) of all venture capital dollars in North America. The Startup Gold Mine reveals how the world's largest and most prestigious brands make innovation decisions, including new product launches, vendor-startup partnerships, and even billion-dollar acquisitions. The book also details the ways startups can leverage corporate strengths and weaknesses for mutual benefit. Readers will learn Why the "innovator's dilemma" is leading large companies to seek out partnerships with startups How to close a deal with a large company, from first connection to getting paid Strategies to troubleshoot common land mines that startups encounter when working with large companies Ways to navigate the convoluted corporate landscape without spending a fortune on conferences and consultants. Author Neil Soni draws on his experience as an entrepreneur and as an external innovator with premier brands like Estée Lauder, MAC, and Smashbox to reveal large companies' inner workings, as well as how startup founders and employees can use this knowledge to close the biggest deals of their lives. **PRAISE FOR THE STARTUP GOLD MINE** "A really useful guide for startup founders and big company executives alike. Packed with practical steps and common mistakes, this book is one to read attentively and keep handy for future referencing." --Maria Thomas, former Etsy CEO, SmartThings CMO "The Startup Gold Mine is THE playbook for getting your startup-corporate deals across the finish line. Every founder needs to read this!" --Justin Mares, founder of Kettle & Fire, coauthor of Traction "Over the last decade, big companies have completely changed their approach to innovation, with startups at the center of those efforts. The Fortune 500 are turning to startups for innovation across every facet of their business, ranging from marketing and sales to customer service and logistics. Gone are the days when 'no one ever got fired for buying IBM.'" --Dave Knox, author of Predicting the Turn, cofounder of The Brandery, CMO of Rockfish "A productive relationship with the right corporate partner can unlock years of growth for a startup. On the other hand, there are numerous pitfalls along the way that can have you running in circles. The principles in The Startup Gold Mine give founders the proper framework to navigate the startup-corporate intersection to get their deal done." --Sean Ammirati, partner at Birchmere Ventures, author of The Science of Growth "Giftology will get you in the door. The Startup Gold Mine will help you close the deal. This is a must-read book for anyone selling into large organizations!" --John Ruhlin, author of Giftology, founder and CEO of the Ruhlin Group "I've been working with startups in rapidly growing and evolving industries for over a decade. The principles Neil outlines in The Startup Gold Mine are spot on and essential reading for any founder looking to grow his or her business." --Chris Chaney, founder, president, and owner, Infinite Esports & Entertainment

Getting Naked

A Business Fable About Shedding The Three Fears That Sabotage Client Loyalty

John Wiley & Sons Another extraordinary business fable from the New York Times bestselling author Patrick Lencioni Written in the same dynamic style as his previous bestsellers including The Five Dysfunctions of a Team, Lencioni illustrates the principles of inspiring client loyalty through a fascinating business fable. He explains the theory of vulnerability in depth and presents concrete steps for putting it to work in any organization. The story follows a small consulting firm, Lighthouse Partners, which often beats out big-name competitors for top clients. One such competitor buys out Lighthouse and learns important lessons about what it means to provide value to its clients. Offers a key resource for gaining competitive advantage in tough times Shows why the quality of vulnerability is so important in business Includes ideas for inspiring customer and client loyalty Written by the highly successful consultant and business writer Patrick Lencioni This new book in the popular Lencioni series shows what it takes to gain a real and lasting competitive edge.

Delivering Happiness

A Path to Profits, Passion, and Purpose

Grand Central Publishing #1 NEW YORK TIMES AND WALL STREET JOURNAL BESTSELLER Pay brand-new employees \$2,000 to quit Make customer service the responsibility of the entire company-not just a department Focus on company culture as the #1 priority Apply research from the science of happiness to running a business Help employees grow-both personally and professionally Seek to change the world Oh, and make money too . . . Sound crazy? It's all standard operating procedure at Zappos, the online retailer that's doing over \$1 billion in gross merchandise sales annually. After debuting as the highest-ranking newcomer in Fortune magazine's annual "Best Companies to Work For" list in 2009, Zappos was acquired by Amazon in a deal valued at over \$1.2 billion on the day of closing. In DELIVERING HAPPINESS, Zappos CEO Tony Hsieh shares the different lessons he has learned in business and life, from starting a worm farm to running a pizza business, through LinkExchange, Zappos, and more. Fast-paced and down-to-earth,

DELIVERING HAPPINESS shows how a very different kind of corporate culture is a powerful model for achieving success-and how by concentrating on the happiness of those around you, you can dramatically increase your own. To learn more about the book, go to www.deliveringhappinessbook.com.

Case in Point

Complete Case Interview Preparation

Ingram

Field Casework

Methods for Consulting to Small and Startup Businesses

SAGE This book is an excellent resource and essential guide for students of management, organizational studies, economics, and marketing or a variety of other courses that require consulting projects. The real-world examples, sound methods, and student feedback provided make Field Casework an extremely relevant text.

21 Secrets of Successful Startups

Pillars for an Entrepreneur's Foundation

95% of startups fail or dramatically miss expectations. Great execution maximizes the likelihood of success. Industry experts frequently emphasize the importance of great execution. But what exactly does great execution look like? How does one turn a goal into real-life action? Entrepreneurs and investors aim for world-class execution, but the poor hit rate on venture capital investments - about 5% - exposes how few founders actually execute well. In order for companies to excel at execution, dozens of business functions and processes must be built well. Great execution provides a solid foundation for entrepreneurs to build their enterprises and their lives. **21 Secrets of Successful Startups** provides direction, frameworks, and tools to help founders build successful startup companies. Drawing from over 30 years of experience and five different startup ventures - including both successes and failures - Sam Wong provides advice on execution, fundraising, and talent development. With the consistent stress inherent with startup life, the author also provides guidance to help founders thrive personally. Where most business books focus only on professional matters, Sam crosses over and offers perspectives, gleaned from his own challenges, to help entrepreneurs thrive in their personal lives as well. If you currently lead, advise, or invest in a startup, **21 Secrets of Successful Startups** provides key tools to build the foundation needed to support both your company and your quality of life.

Scaling Lean

Mastering the Key Metrics for Startup Growth

Penguin "Scaling Lean offers an invaluable blueprint for modeling startup success. You'll learn the essential metrics that measure the output of a working business model, give you the pulse of your company, communicate its health to investors, and enable you to make precise interventions when things go wrong, "--Amazon.com.

The Practice of Professional Consulting

John Wiley & Sons **The Practice of Professional Coaching Change** is the life-blood of consulting just as organizations endure only through successful change. The reality of this mutual need lies at the heart of what consulting is all about. Consultants solve problems created by the powerful forces of change in an organization's environment and in so doing, create change themselves. **The Practice of Professional Consulting** is a comprehensive examination of what has been called "the world's newest profession." In this practical resource Edward Verlander offers an overview of the industry and includes the most useful processes, tools, and skills used by successful consultants to produce solutions for their clients. The book also reveals why consulting is a growing and attractive career option. The best practices used by leading consulting firms are included in the book as well as the capabilities skillful consultant use in each stage of engagement. Verlander also recommends ways to ensure a consultant can solve a client's problems in a systematic, professional way. At the very heart of the book is the emphasis he puts on what is needed to become a truly trusted consultant. Filled with a wealth of must-have information from a wide range of consulting professionals, the book includes: a model of the consulting cycle; a diagnostic instrument for assessing consulting roles; ideas of how to develop political intelligence to navigate client organizations; tools for managing consulting meetings, risk assessment, and skills transfer; techniques in communications, emotional intelligence, presentations, and listening; and much more. Written for anyone wishing to start a consulting business, new employees at established consulting firms, facilitators of consulting training programs, and faculty at business schools, this important resource provides an

easy way to understand the stages, roles, and tasks of consulting found in any type of consulting and it provides simple and easy-to-use techniques and templates for implementation.

The Strategy Journal

Learn the skills used by the leading management consulting firms, such as McKinsey, BCG, et al.

Firmsconsulting LLC You need to solve a critical business problem. What if you had one tool that you could carry into meetings and write inside that guided you step-by-step to understand the problem, develop a structure, develop hypotheses, design the tests for the hypotheses, track your daily and weekly tasks, plan the message for your team and manager, manage the project, guide you through critical update meetings, calculate the benefits case to convince your colleagues and start the pilot implementation of your recommendations? Now you do. The Strategy Journal is the field guide to our popular book *Succeeding as a Management Consultant*. This Journal helps readers walk into any situation in any organization anywhere in the world and solve their most pressing business problems via to-do list prompts, self-assessments and strategy calendars. All based on the combined best-practices of the author and the ex-McKinsey, BCG et al. partners who produce all the strategy training programs on StrategyTraining.com. On StrategyTraining.com / FIRMSconsulting.com you have seen us over the last 10 years help numerous clients solve complex business problems: restructure a utility, merge tech giants, help a bank enter the US Market, rebuild an innovation division, build an electric car business, build a luxury brands business, build a mining company and more. The Strategy Journal was used by many of our very successful clients and summarizes the approach we used to help them increase their productivity, transform their careers, set daunting career goals, outperform peers and measure the value they create. Through daily and weekly prompts, to-do list guides, client reminders, end-of-day scorecards, templates, completed examples, checklists and reminders, the Journal takes the best practices from ex-McKinsey, BCG et al., partners and our most successful clients, to help you solve mankind's most pressing problems. The Journal helps you learn the routine to solve strategy and business problems like a partner. As you follow the guide, you will learn the habits of the highest-performing strategy thinkers. The Journal teaches you how to be a balanced and successful professional with a strong ethical compass. The heart of this Journal revolves around the pages to plan your study: from clarifying the problem statement all the way to developing the presentation and quantifying the benefits case in \$. The Journal is divided into 3 parts: Overview, Guided Example, and Your Study. The OVERVIEW offers you a 1-page guide to the entire process we will use to create a highly customized solution for your client. In the GUIDED EXAMPLE, we will work together through a study/project to show you how each page will be used. Thereafter, we create daily/weekly templates and guides for you to use on YOUR STUDY. Clients who have used the Journal report: A sense of purpose Rapid promotions Career fulfillment Happier colleagues Improved skills Increased productivity Increased focus Client success THERE ARE 16 TYPES OF PAGES IN THIS WORKBOOK: Project Logic and Overview Decision-Tree of Options Hypotheses & Hypotheses Tests Storyboarding Charter Timeline Project Update Report Focus Interviews Executive Update Guide Financial Analyses Benchmarks Case Studies Project Checklist Opportunity Chart Benefits Chart Daily Pages The Journal summarizes the most important things you need to do and eliminates all the noise from the process. The greatest value of a Journal is that you write in them. They are not typically published in digital format. We published the digital edition of The Strategy Journal for those clients who found great value in having a reference version with them at all times. The digital format is therefore best purchased along with the print version. The digital format is not intended to be a substitute for the print format.

An Introduction to Management Consultancy

SAGE 'I have never seen such a book about management consulting before: this sets a new standard. This book is extremely thorough and addresses all of the relevant topics.' - Sander van 't Noordende, Group Chief Executive Products Operating Group, Accenture Whether you are looking to build on your management studies or experience of working in business, you are likely to have come across management consultancy and will need a clear and concise introduction to this area to help you understand its practices and techniques in order to hire and implement management consultancy in the future. This text provides you with these essentials for success in your studies and later industries when working with and not just for consultancy firms. The text is built around learning objectives to empower your understanding of the 'what', 'how', 'when' and 'why' at macro and micro levels of management consultancy and its stakeholders, and provides you with engaging real life examples and extra web materials for study. As well as full courses on management consultancy, this text will be invaluable to your management knowledge and skill-set across strategy, change, analytics, problem-solving, solution implementation and decision-making as applied by the world's top management consulting firms, such as McKinsey & Company, The Boston Consulting Group, and Bain & Company. Visit the companion website www.sagepub.co.uk/baaij Lecturer's resources Lecturer's guide Teaching notes per chapter Answer guidance to end-of-chapter questions in book Suggested discussion questions Suggested small group assignments Suggested small group field project Lecture slides Option 1: provide all figures of the book on PowerPoint slides Option 2: create complete PowerPoint presentations for each chapter Exercises Exam questions Discussion forum Student resources Templates for developing logical structures Web resources Consultancy publications Consultancy web site, career page Job application preparation services Consultancy institutions

6 Secrets to Startup Success

How to Turn Your Entrepreneurial Passion into a Thriving Business

AMACOM Div American Mgmt Assn **It takes passion to start a new business. But that same entrepreneurial enthusiasm can also lead you astray. Over six million Americans start businesses every year. That's 11 startups a minute launched by passionate dreamers hoping to transform their lives for the better. But a huge gap exists between the skyrocketing levels of desire and what entrepreneurs actually achieve. The harsh reality is that most new businesses fail within a few years of launch. Why do so few startups make it? And what distinguishes those that do succeed? Entrepreneur, consultant, and investor John Bradberry set out to discover the answer and came to a surprising conclusion—that the passion that drives and energizes so many founders is also the very thing that leads many of them astray. Filled with compelling real-life stories of both success and failure, this groundbreaking book reveals the key principles entrepreneurs must follow to ensure their big idea is on the right track. In *6 Secrets to Startup Success*, readers will learn how to: Convert their passion into economic value with a moneymaking business model → Improve their readiness to launch and lead a new venture → Manage funding and cash flows → Chart a path to breakeven and beyond → Avoid the pitfalls that often accompany unfettered passion → Build the stamina needed to persevere over time Complete with indispensable tools including an assessment to gauge a venture's strengths and weaknesses, *6 Secrets to Startup Success* will help entrepreneurs everywhere turn their dreams into reality.**